

## LCM as a Joint Effort -

### Perspectives and Objectives for NATO, Major Industries and SMEs

According to NATO's Systems Life Cycle Management (SLCM) policy the main goal of systems life cycle management is to efficiently and effectively deliver, use and maintain NATO capabilities. The primary objectives include:

- To have a common understanding of all aspects of SLCM, including operational and logistic requirements, affordability, time schedule, quality and risk;
- To create integrated and seamless business management practices that extend from initial concept through to retirement;
- To establish effective collaboration between all stakeholders, with clearly defined responsibilities;
- To facilitate technology insertion, mid-life updates and address obsolescence based on life cycle considerations;
- To define and apply an integrated systems approach to the development, use and support of systems, that meets specific requirements to minimise acquisition time, maximise effectiveness and minimise life cycle costs;
- To acquire systems that fulfil operational and logistic requirements, optimise internal and external interfaces, address integrated logistics and in-service support, and minimise production, in-service and disposal impacts on the environment.

Against this background, the 14th NATO LCM Conference will provide a platform for the presentation of innovative approaches and concepts in support of effective materiel management. In addition to specialist presentations and papers the conference will provide ample opportunity for the exchange of information between and among experts, programme managers and decision makers from the nations' armed forces, defence administration and industry. The event will be combined with a small, dedicated exhibition, where interested parties are invited to showcase their respective capabilities.

Like in previous years, speakers, delegates and exhibitors will take advantage of the luxurious ambience of the Parker Brussels Airport Hotel which has already provided proof of its value and capabilities as the venue of similar such events for many years.

**MITTLER**  
Further information: **REPORT**

[www.mittler-report.de](http://www.mittler-report.de)

## Registration Information

### ■ Organised by

Mittler Report Verlag GmbH  
Baunscheidtstr. 11, 53113 Bonn, Germany  
Phone: +49 228-35008-70, Fax: +49 228-35008-71  
Email: [LCM-Conference@mittler-report.de](mailto:LCM-Conference@mittler-report.de)  
Online registration: [www.mittler-report.de](http://www.mittler-report.de)

### ■ Conference Venue

Parker Hotel Brussels Airport  
Bessenveldstraat 15, B-1831 Diegem, Belgium  
Phone: +32 2-713-6666, Fax: +32 2-713-6603  
Email: [meeting@phbahotel.be](mailto:meeting@phbahotel.be)

### ■ Registration Fee

The registration fee of €870 covers participation, administration, documentation, refreshments, reception and dinner. The registration fee for delegates from Government/ Armed Forces and exhibitors is €290, speakers from industry €190. Special rate for CFD members: 25% discount. There is no registration fee for speakers from Government/Armed Forces.

**Please register in writing to Mittler Report Verlag**

### ■ Registration Deadline: Friday, 05 January 2018.

### ■ Exhibition

Exhibition information and registration is available at [www.mittler-report.de](http://www.mittler-report.de). Alternatively, organisations interested in exhibiting are kindly requested to contact the organiser for details. [LCM-conference@mittler-report.de](mailto:LCM-conference@mittler-report.de), phone: +49 (0)228-35008-76.

### ■ Accommodation

Special rates for conference delegates and speakers are offered by the Parker Hotel Brussels Airport (see above) as well as the

### ■ Ibis Brussels Airport

Bessenveldstraat 17, B-1831 Diegem, Belgium  
Phone: +32 2-725-4321, Fax: +32 2-725-4040,  
email: [H1090-RE@accor.com](mailto:H1090-RE@accor.com)

■ To take advantage of our special accommodation rates, please contact the organiser for dedicated reservation forms.

### ■ Cancellation

For cancellations a handling fee of €80 will be charged. Cancellations must be received in writing before 05 January 2018.

It is regretted that cancellations received after this time will be liable for the full delegate fee. Substitute delegates may be made at any time at no extra charge.

### ■ Liability

Should the conference have to be cancelled, the liability of Mittler Report Verlag is limited to the delegate fee.

# Life Cycle Management in NATO

Life Cycle Management  
in NATO

## LCM as a Joint Effort -

Perspectives and  
Objectives for NATO,  
Major Industries and  
SMEs

14th NATO LCM  
Conference & Exhibition

23 and 24 January 2018  
Parker Hotel Brussels  
Airport, Belgium



In cooperation with the NATO Life Cycle Management Group (LCMG), supported by the NATO Industrial Advisory Group (NIAG) and the German CALS Forum (CFD)

**MITTLER**  
**REPORT**

## 14th NATO LCM Conference & Exhibition

# Life Cycle Management in NATO

Conference Chairmen:

- Thomas Espelund Petersen, Danish Defence Acquisition and Logistics Organisation (DALO), Ballerup, Denmark and
- J. Bo Leimand, Leimand Freelance Consultancy, Naestved, Denmark

23/24 January 2018

Parker Hotel Brussels Airport

LCM as a Joint Effort -  
Perspectives and Objectives for  
NATO, Major Industries and SMEs

### Tuesday, 23 January 2018

- 13.00 **Introductory Remarks, Administrative Remarks**  
Conference Chairmen, Organiser
- 13.15 **AC/327 Activity Report**  
Clive Buckley, Chairman, AC/327, UK MoD
- 13.45 **Data Analytics in Airbus DS Military Aircraft – Insights and Lessons Learnt**  
Stefan Walter, Airbus Defence & Space, Manching, Germany
- 14.15 **In-Service System Life-Cycle Management for the Eurofighter Platform**  
Gerald Anders, In-Service and Support Issues, NETMA, Hallbergmoos, Germany
- 14.45 **Walk the Talk Part 2 – Adding, Refining and Mastering Recipes in the LCM Cook Book**  
Dr Patrik Alfredsson, Senior Partner and Senior Consultant, Systecon AB, Stockholm, Sweden
- 15.15 Discussion, Coffee Break
- 15.45 **Life Cycle Costs Analysis for a Complex System**  
Andreas Barstad, Scientist, FFI - Norwegian Defence Research Establishment, Kjeller, Norway
- 16.15 **The ENER 2 Project – A Capability to Capture Vehicle Usage and Event Data**  
Harald Kokelkoren, Director, ILIAS Solutions, Brussels, Belgium

- 16.45 **System of Management Systems**  
M. Taylan Şekerci, Processes & Innovation Director, ARGELA, Istanbul, Turkey
- 17.15 **NIAG Industry Interface Group**  
Andreas Kirchhofer, Chairman, NIIG, T-Systems International GmbH, Munich, Germany
- 17.45 Discussion, Concluding Remarks (Day 1)
- 18.00 Reception
- 18.30 Dinner

### Wednesday, 24 January 2018

- 08.30 **Introductory Remarks**  
Conference Chairmen
- 08.40 **Optimising the Life End State of Assets**  
Drs. Ing. Johan Kerst, Director Defense & Asset Management, KPMG Advisory N.V., Rotterdam, The Netherlands
- 09.10 **Implementing Logistic Support Analysis in Accordance with the ASD-S3000L Standard**  
François Xavier, Roux, Logistic IT Architect, Nexter Systems, Versailles, France
- 09.40 **Turkish MoD/UDI Experience in System Life Cycle Management and Lessons Learned**  
Abdullah Erol Aydin, Udersecretariat for Defence Industries, Ministry of Defence, Ankara, Turkey

- 10.10 **How Risk Management Outcome Can Augment LCM Processes and Capabilities**  
Natalie Brely, Principal Logistics Officer, NSPA, Capellen, Luxembourg
- 10.40 Coffee Break
- 11.10 **Reducing the Risk to Capability Sustainment Across the Life Cycle**  
Mark Lee, Capability Team Leader/Principal Consultant, QinetiQ, Bristol, UK
- 11.40 **Supply Chain Governance in Logistic Contracts: Implication on Availability and Case History**  
Francesco Frau, CTO Engineering & Technologies Coordination, Leonardo, Rome, Italy
- 12.10 **Experiences Implementing ILS Specifications in the US and Europe: Managing Similarities and Differences in Objectives and Processes**  
Reid Thomas, President, and Parker Owen, Vice President Technical Operations, Integrated Support Systems, Inc., Seneca, SC, USA
- 12.40 **LCM – the Ukroboronprom Experience**  
Denys Gurak, Deputy Director General for Foreign Economic Activity, Ukroboronprom, Kiev, Ukraine
- 13.10 Discussion, Concluding Remarks

**14th NATO Life Cycle Management  
Conference & Exhibition:  
LIFE CYCLE MANAGEMENT  
IN NATO  
23/24 JANUARY 2018**

Mittler Report Verlag GmbH  
Baunscheidtstr. 11

D-53113 Bonn, Germany

Fax : +49 228-35008-71

Parker Hotel Brussels Airport  
Bessenveldstraat 15  
B-1831 Diegem, Belgium

**Registration Deadline: 05 January 2018**

This is a firm booking for the registration of the following delegates:

Name, First Name	Position	€
1.		870
2.		830
3.		790
4.		790
Together with the name of your organisation the above details will be included in the list of delegates, which is part of the conference documentation.		
<b>Total amount</b>		

The registration fee for exhibitors and the 1<sup>st</sup> delegate from Government/Armed Forces is €290, 2<sup>nd</sup> €270, 3<sup>rd</sup> €250. Speakers from industry: €190. Discount for CFD members: 25%. There is no registration fee for speakers from Government/Armed Forces.

Together with the confirmation of your registration an invoice will be issued. Belgian V.A.T. is invoiced where applicable

This form has been completed by:

Name.....  
 Company/Organisation.....Dept .....

Street/POB.....  
 Zip, City, Country.....

Phone.....Fax.....

Email: .....

V.A.T. Nr. : .....

.....  
 (Signature) (Date)

For cancellations a handling fee of €80 will be charged. Cancellations must be received in writing before 05 January 2018. It is regretted that cancellations received after this time will be liable for the full delegate fee. Substitute delegates may be made at any time at no extra charge.

# 14<sup>TH</sup> NATO LIFE CYCLE MANAGEMENT CONFERENCE & EXHIBITION

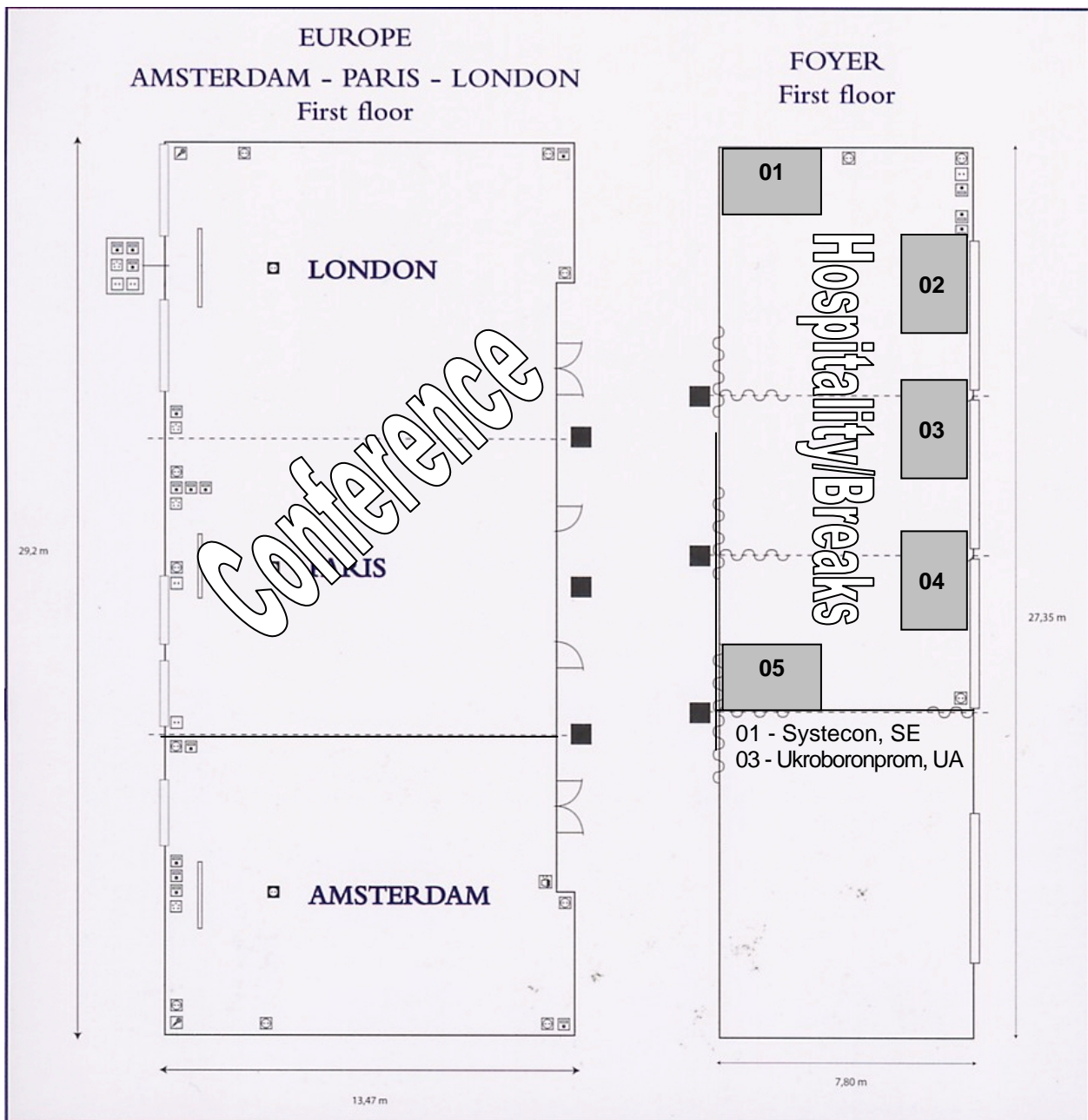
Parker Hotel Brussels Airport, 23/24 January 2018

## - Exhibition Information -

The exhibition will be located in the lobby (Foyer) adjacent to the conference rooms. The lobby will also serve as the location for the coffee breaks and the reception on the first day. The exhibits are limited to display panels, which have to be provided by the exhibitors themselves (tables and chairs are available from the hotel). Due to space limitations the number of exhibits must not exceed five (5), and for each exhibit the exhibit space measures 3 x 2 m; no walls or platforms are provided (please see floor plan for details). Electricity and access to the internet via wireless LAN (WiFi) is provided free of charge. Exhibitors are kindly requested to bring their own electric plugs/adapters and extension cables.

## - Conference and Exhibition Area (1<sup>st</sup> Floor) - Scale: 1:200

 = Exhibition Space 3 x 2 m (Display Panels only)



<p align="center"><b>14th NATO Life Cycle Management Conference &amp; Exhibition: LIFE CYCLE MANAGEMENT IN NATO 23/24 JANUARY 2018</b></p>
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**D-53113 Bonn, Germany**

**Fax : +49 228-35008-71**

Parker Hotel Brussels Airport  
Bessenveldstraat 15  
B-1831 Diegem, Belgium

This is a firm booking for the reservation of exhibition space sized 3x2 m at the above conference on Life Cycle Management in NATO, 23 & 24 January 2018, Parker Hotel Brussels Airport, Belgium. The exhibition space fee is **€980** + (Belgian) V.A.T.

Industrial displays are limited each to a display panel of 2.5x3 m (height by width) and a presentation table for e.g. brochures, and promotional literature, laptop computers etc. Presentation tables, electricity and access to the internet via wireless LAN are provided by the hotel, all other exhibition equipment has to be provided by the exhibitors.

The displays can be set up in the morning of Tuesday, 23 January 2018. Representatives from the organiser will be on site to assist.

Together with the confirmation of your reservation an invoice will be issued. The agreement becomes effective upon payment of 50% of the amount invoiced within 14 days after the invoice date. All fees must be received by the date of the conference. Cancellations must be received in writing by 05 January 2018. It is regretted that cancellations received after this time will be liable for the full exhibition space fee.

This form has been completed by

Name/First Name .....

Company/Organisation .....

Dept .....

Street/POB .....

Zip/City/Country .....

Phone ..... Email .....

Invoice Address: .....  
.....

.....  
(Signature)

.....  
(Date)

**Parker Hotel Brussels Airport**

**Bessenveldstraat 15  
B-1831 Diegem  
Fax:+32 2-721 43 45**

**MEETING 23-24 JANUARY 2018**  
**TBA-GF5396**

**PLEASE RESERVE YOUR ROOM DIRECTLY WITH THE HOTEL**

**FIRST NAME** \_\_\_\_\_ **LAST NAME** \_\_\_\_\_

**COMPANY** \_\_\_\_\_

**ADDRESS** \_\_\_\_\_

**TEL NO.** \_\_\_\_\_ **EMAIL** \_\_\_\_\_

**CREDIT CARD COMPANY** \_\_\_\_\_

*To guarantee your reservation, the hotel only accepts reservations guaranteed with a credit card number and expiry date*

**CREDIT CARD NO.** \_\_\_\_\_ **EXPIRY DATE** \_\_\_\_\_

- CLASSIC ROOM @ 129,00 EUR**
- DELUXE ROOM @ 149,00 EUR**
- JUNIOR SUITE @ 169 EUR**

*City Tax is excluded : 6,00 euros per room per night*

*Weekend Rate NATO – 93,00 euros*

*Rates are per room, per night and including Service. Breakfast buffet is included.*

**Arrival Date** \_\_\_\_\_ **Departure Date** \_\_\_\_\_

**Signature** \_\_\_\_\_

**Cancellation policy individual group booking**

- Cancellation 3 weeks before arrival – Free of charge**
- Cancellation 2 weeks before arrival – 50% of total amount**
- Cancellation 1 weeks before arrival – 75% of total amount**
- Cancellation 3 days before arrival – 100% of total amount**

**In case of no-show, early departure, the first night's accommodation will be charged to your credit card**

**Check-in 14h00**

**Check-out 12h00**

Please return this form directly to: -  
Reservations Department, Hotel  
**E-mail: [meeting@phbahotel.be](mailto:meeting@phbahotel.be)**  
- Fax No. + 32 2-721 43 45

***THESE RATES ARE ONLY VALID WHEN BOOKING IS MADE WITH THIS DOCUMENT AND SEND TO THE HOTEL BEFORE 01/01/2018, AFTER THIS DATE ROOM RATE IS UPON AVAILABILITY***

Ibis Brussels Airport  
Bessenveldstraat 17b  
B-1831 Diegem  
Tel: +32 2-725 43 21 - Fax:+32 2-725 40 40

PLEASE RESERVE YOUR ROOM DIRECTLY WITH THE HOTEL

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## LCM CONFERENCE

From 23<sup>rd</sup> to 24<sup>th</sup> January 2018 (1 night)

PLEASE RESERVE YOUR ROOM DIRECTLY WITH THE HOTEL WITH REFERENCE BOOKING: 591734

**FIRST NAME** \_\_\_\_\_ **LAST NAME** \_\_\_\_\_  
(PLEASE PRINT)

**COMPANY** \_\_\_\_\_

**ADDRESS** \_\_\_\_\_

**TEL No.** \_\_\_\_\_ **FAX No.** \_\_\_\_\_

**CREDIT CARD COMPANY** \_\_\_\_\_

To guarantee your reservation, the hotel only accepts reservations guaranteed with a credit card number and expiry date

CREDIT CARD NO. \_\_\_\_\_ EXPIRY DATE \_\_\_\_\_

PLEASE RESERVE YOUR ROOM AT THE IBIS HOTEL:

**A SINGLE ROOM @ € 125.00**

Rates are per room, per night and included continental breakfast and VAT.

A city tax of 4.50€ must be to add in the rate.

Arrival Date \_\_\_\_\_ Departure Date \_\_\_\_\_

Signature \_\_\_\_\_

In case of no-show, early departure, the first night's accommodation will be charged to your credit card

Check-in 12h00 Check-out 12h00

Please return this form directly to: -  
Reservations Department, Hotel

**e-mail: H1090-RE@accor.com - Fax No. + 32 2-725 40 40 only**

Please return this reservation form **no later than 28 December 2017**  
as the hotel will not be able to guarantee rooms or rates after this date.

**THESE RATES ARE ONLY VALID WHEN BOOKING IS MADE WITH THIS  
DOCUMENT**